



Manchester Partnership Board

Report of:	<p>Julia Bridgewater – Deputy Chief Executive Manchester University NHS Foundation Trust (MFT)/ Chair of Manchester Provider Collaborative Board</p> <p>Cllr Thomas Robinson – Executive Member for Healthy Manchester and Social Care / Chair of Manchester Provider Collaborative Board</p>
Paper prepared by:	Julie Taylor – Manchester Locality Director of Strategy/Provider Collaboration, Manchester Integrated Care Partnership (MICP)
Date of paper:	24 th October 2023
Item number:	7
Subject:	Provider Collaborative Board (PCB): Update
Recommendations:	<p>The Manchester Partnership Board (MPB) is asked to:</p> <ul style="list-style-type: none"> • note the discussions at the Provider Collaborative Board meetings held 21st September & 19th October 2023; • note the escalations raised by Greater Manchester Mental Health (GMMH) and actions agreed across partners to provide support; • endorse the revised PCB Terms of Reference; • note the progress update on the CYP Reform Programme, the summary of the Child Health Summit and next steps agreed; • note the on-going work in respect of Admissions Avoidance; • note the approach to tackling health care inequalities and inclusion through the work of PCB; • note that PCB gained assurance on the Winter Resilience Plan and agreed the allocation of Manchester’s Urgent & Emergency Care funding between Primary Care, GMMH and MFT. It was however noted that the reduced allocation was insufficient to meet Manchester’s needs over the Winter period.



1. Executive summary

1.1 The purpose of this briefing paper is to update the Manchester Partnership Board on the work of the Provider Collaborative Board as part of the agreed reporting cycle to MPB. This report covers the outputs of the meetings held 21st September and 19th October 2023.

1.2 The key discussion points from the meetings are detailed below: -

- Summary of escalations from GMMH;
- Approval of the updated Terms of Reference;
- Healthy Lungs programme – update on actions agreed at the June meeting of the PCB;
- Update on the progress of the Manchester Children and Young People’s Reform Programme led by the Strategic Director – Children and Education, Manchester City Council (MCC) and the outputs and next steps from the Children’s Health Summit held on the 20th July 2023;
- Update on the on-going work in respect of Admissions Avoidance, including the mobilisation of Hospital@Home;
- The approach to tackling health care inequalities and inclusion through the work of PCB, including endorsement of the ‘Plus’ groups as part of the work developing on Manchester’s Core20Plus5 framework;
- Update on the Manchester system’s Winter Resilience Plan and discussion/agreement on the allocation of Manchester’s Urgent & Emergency Care funding between Primary Care, GMMH and MFT.

2. Provider Collaborative Board meeting: 21st September 2023

2.1. Approval of the updated Terms of Reference

PCB received and approved the revised Terms of Reference. Revisions take into account feedback from PCB members and reflect the understood role and function of the PCB as part of the Manchester Place governance and Operating Model.

2.2. Summary of escalations from GMMH

John Foley highlighted 2 areas of escalation from GMMH to the PCB. These were: -

- Delayed transfers of care
PCB noted challenges relating to out of area placements and delayed MH discharges and it was agreed that work would be undertaken with GMMH to include this information in the reports on discharge delays in Manchester;
- Develop joint working between primary care and Community Mental Health

Teams (CMHTs) enabling access and discharge flow.

PCB agreed this would be useful to take forward and noted that work, facilitated by the Clinical and Professional Advisory Group (CPAG), had commenced across primary care, community health and MFT to look at opportunities to support primary and secondary care interfaces and that the Mental Health interface work could be included in that.

PCB requested the Deputy Place-based Lead to convene a system discussion to check in and review plans for Winter across Manchester and bring an update back to the October meeting.

2.3. Long Term Conditions – Healthy Lungs programme – update

Dr Murgesan Raja presented an update on the work to progress the challenges considered by PCB in June relating to the Healthy Lungs programme. MPB was asked to note the impact for residents of Manchester through the system-wide consideration of a key challenge at PCB.

The update focused on 2 areas: -

- Preparations for 23/24 winter pressures, including mobilising an integrated offer for Adults and Children & Young People from October 2023. It was noted that the MARIS (Manchester Acute Respiratory Infection Service) would support pressures during winter relating to respiratory infections and MLCO was piloting an Acute Children's Treatment (ACT) service in the community with RMCH, with a focus on avoidable Paediatric Emergency Department (PED) attendances;
- Mobilising Quality Assured Spirometry and FeNo diagnostic testing for Adults and Children & Young People. It was noted that a small source of funding had been prioritised to enable delivery through a primary care network model. The Community Diagnostic Centre at Withington would also provide some limited GP direct access for South Manchester. It was noted that quality-assured spirometry is one of the deliverables in the GM Primary Care blueprint, which aligns with our Manchester ambition.

2.4. Children and Young People's (CYP) Reform Programme and the Children's Health Summit

Paul Marshall – Strategic Director: Children and Education provided an update on the work of the Manchester CYP Reform Programme.

The Reform Programme has been focused on 4 key opportunities for system-wide working and does not represent the entirety of work taking place to support Children



and Young People in Manchester. The 4 areas are:

- Think Family;
- Thriving Families;
- SEND;
- Joint Commissioning.

Both the SEND and Joint Commissioning programmes have achieved their ambition, and following increasing engagement of system partners across acute, community and primary care into the Reform Programme, it has been agreed to undertake a stocktake of the programme and outline a key priority for the system to work together on moving into 24/25.

The meeting also considered the impact across the system through the Think Family and Thriving Families work including the reduced number of children being taken into foster care and then long term care as a result of the confident parents programme. The cost benefits analysis (CBA) of this work demonstrates a return on investment of £1.65 for every £1 invested.

PCB also considered the current work on the joint commissioning of children's and education services in Manchester and noted the intention to build further on this to develop an Integrated Commissioning Function in Manchester, in accordance with the NHS Greater Manchester revised Target Operating Model.

Dr Cordelle Ofori, Deputy Director Public Health, presented the outputs from the Children's Health Summit held on 20th July 2023. PCB noted the system leadership engagement in the Summit, which focused on 5 key areas (based on a review of data and service intelligence): -

- Maternal and infant health;
- Immunisations, vaccinations and screening;
- Early childhood development;
- Healthy weight;
- Respiratory illness.

PCB acknowledged the work that had been delivered to date and the effort put into building relationships and trust across providers and commissioners in Manchester to improve services for children and young people.

Building on this, further work will be undertaken to agree a system priority that will deliver improvements in key outcomes and an update will be reported to PCB in November 2023.



3. **Provider Collaborative Board meeting: 19th October 2023**

3.1. **Admissions avoidance**

Katy Calvin-Thomas and Dr Sohail Munshi provided an update on various work streams contributing to admissions avoidance, including Hospital@Home and the work with Newton Europe. PCB noted the 'go live' dates for Hospital@Home across MFT's hospital sites.

3.2. **Health care inequalities and inclusion**

Dr Cordelle Ofori and Sharmila Kar presented the above paper, which asked PCB to incorporate responsibility for addressing health care inequalities into the role of the Board, to support an Equalities, Inclusion and Human Rights approach to tackling inequalities and to support the development of an approach to Core20Plus5 in Manchester. It was agreed that this would include a focus on the 20% most socio-economically deprived people and on 'plus' groups that reflect Manchester's specific population groups and challenges with an intersectional approach, as follows: -

- i) People experiencing complex and multiple disadvantage (homelessness, mental
- ii) health, substance misuse);
- iii) Communities experiencing racial inequalities;
- iii) Asylum seekers and refugees;
- iv) People with learning disabilities.

Having approved the recommendations, PCB requested Cordelle and Sharmila to return to PCB at a future date with plans to implement the agreed approach.

3.3. **Urgent & Emergency Care: Winter resilience mobilisation and funding**

Paul Thomas presented an update on the Manchester & Trafford system Winter Resilience Plan and its mobilisation. It was agreed that this would be enhanced by building in references to the vital work undertaken by the VCSE sector.

Tom Hinchcliffe then updated PCB on discussions regarding the allocation of £5.2m Winter Capacity funding received by Manchester. It was acknowledged that this was less than originally expected and that created significant unfunded pressures across providers. However, it was also recognised that a decision needed to be made so that Winter schemes could be mobilised in time. Consequently, it was agreed that the funding would be split as follows: -

- £1.2m – Primary Care;
- £0.5m – GMMH;
- £3.5m – MFT.



In summary, PCB agreed to split the funding as indicated above. It was noted that GMMH would need to discuss their allocation with their Director of Finance before the use of this funding was finalised. System partners were also mindful that the limited funding available meant that there would be residual risks to the system over winter. System partners were keen that this was set out clearly as part of the system's return to ICB colleagues.

3. Recommendations

The Manchester Partnership Board is asked to note: -

- the discussions at the Provider Collaborative Board (PCB) meetings held 21st September & 19th October 2023;
- the escalations raised by GMMH and actions agreed across partners to provide support;
- endorse the revised PCB Terms of Reference;
- the progress update on the CYP Reform Programme and summary of the Child Health Summit and next steps agreed;
- the on-going work in respect of Admissions Avoidance;
- the approach to tackling health care inequalities and inclusion through the work of PCB;
- that PCB gained assurance on the Winter Resilience Plan and agreed the allocation of Manchester's Urgent & Emergency Care funding between Primary Care, GMMH and MFT, however, residual risks would remain over winter and these should be set out as part of the system's return within the ICB.

Julia Bridgewater & Cllr Thomas Robinson
October 2023

